

**OHE Lunchtime Seminar**  
**Professor Carol Propper**  
**Imperial College**  
**Management in the NHS**

**5<sup>th</sup> September 2017 between 12:00-2:00pm**

**Marriott County Hall, Herbert Morrison Room**

**Westminster Bridge Rd, London, SE1 7PB**

A buffet lunch will be available from 12:00 noon. The seminar will start promptly at 12.30 pm and finish promptly at 2.00 pm.

Better management has been shown to be associated with better firm performance in many countries and in many settings, including in organisations which provide public services. There are many studies of management in the NHS. Most have concluded that management is important.

This lecture will examine how much the CEOs of NHS hospitals can influence different factors of production of hospital care. Using a sample of over 100 managers in nearly 200 large NHS hospitals over 15 years, it will examine the effect a CEO has on clinical performance, staffing, financial performance, waiting times and other measures of hospital performance.

Carol Propper is a Professor of Economics in the Department of Management and Imperial College Business School, London, where she is also currently the Associate Dean for Faculty and Research. Her research interests focus on the impact of incentives on the quality of health care delivery and health system productivity and, more widely, on the design and consequences of incentives within the public sector and the boundary between the state and private markets. Professor Propper is also a research fellow of CEPR, Europe's network of leading economists, a Research Fellow of the Institute of Fiscal Studies, and has served on the ESRC Council, the Royal Economic Society Council and as Advisor to the Chief Executive of the NHS. Carol was awarded a CBE for her services to social science in 2010 and elected as a fellow of the British Academy in 2014.

Her research has been published in a wide number of leading economics journals. In 2010 Carol and co-author John Van Reenan were awarded the International Health Economics Association Arrow Award for the best paper in health economics worldwide for their paper "Can Pay Regulation Kill?" JPE 118(21):222-273. In 2016 Carol and co-authors Martin Gaynor and Rodrigo Moreno-Serra were awarded the American Economic Association Prize for the best paper published in the American Economic Journal: Economic Policy in 2012-15. <https://www.aeaweb.org/about-aea/honors-awards/aej-best-papers>. In 2017 she and co-authors

Martin Gaynor and Stephan Seiler were again awarded the International Health Economics Association Arrow Award for the best paper in health economics worldwide.

If you would like to attend this seminar please reply to Kerry Sheppard (ksheppard@ohe.org). If you are unable to attend but think that a colleague might like to, please pass on this letter to them.

Yours faithfully

A handwritten signature in black ink, appearing to be 'A. Towse', with a long horizontal flourish extending to the right.

Adrian Towse  
Director